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UNITED STATES DISTRICT COURT

DISTRICT OF NEVADA

RANDY DOSSAT, an individual

Plaintiff,

vs.

HOFFMANN-LA ROCHE, INC. dba ROCHE
LABS, a New Jersey Corporation; ROCHE
LABORATORIES, INC., a corporation,
DOES 1 through 10, inclusive, ROES
CORPORATIONS/ENTITIES 1 through 10
inclusive,

Defendants.

Case No.: 2:09-CV-00245-KJD-PAL

**DEFENDANTS' REPLY TO PLAINTIFF'S
RESPONSE TO DEFENDANTS' MOTION
FOR SUMMARY JUDGMENT**

(ORAL ARGUMENT REQUESTED)

I.
INTRODUCTION

Plaintiff's Response fails to address and/or substantively oppose the vast majority of Defendants' Motion, including Defendants' Separate Statement of Undisputed Facts, Factual Background, and Legal Argument concerning Dossat's second, third, and fourth claims for negligent hiring, negligent training and supervision, and negligent retention. Instead, Plaintiff's Response consists of a re-hash of his lengthy Supplementary Interrogatory Responses. Accordingly, the Court should construe Plaintiff's failure to dispute Defendants' material facts as Plaintiff's concession to their truth and accuracy.

1 Plaintiff's Response also does not materially challenge Defendants' assertion that
 2 Dossat's allegations were brought in an effort to divert attention from discipline which was
 3 legitimately imposed upon him (i.e. the best defense is a good offense). Plaintiff's brief never
 4 even attempts to argue that the reprimands meted upon him for his clear, repeated, and admitted
 5 violations of written company policies were somehow driven by an age-related or retaliatory
 6 animus.

7 Plaintiff does not address the undisputed material facts put forth in Defendants' Motion
 8 for one obvious reason: They are true. The reality of this case is that Plaintiff's performance
 9 was inadequate, he was appropriately counseled, and he elected not to return to work after
 10 exhausting his Short Term Disability leave. Accordingly, Plaintiff's claims are without merit
 11 and should be dismissed as a matter of law.

12 **II.** 13 **FACTS**

14 The first section of Plaintiff's Response is entitled "Summary" and appears to be a
 15 carbon copy of his Supplemental Interrogatory Responses. (*Plaintiff's Response at pp. 2:17 –*
 16 *8:4*) The only evidence provided by Plaintiff in support of his Summary is his own affidavit,
 17 which either materially contradicts his deposition testimony, or flies in the face of his own
 18 documents.

19 For example, Plaintiff alleges that in January 2007, Holloway called him "old school" in
 20 a demeaning tone, which caused him to be "very offended, shocked, and embarrassed."
 21 (*Plaintiff's Response at p. 2:18-21*) However, Dossat fails to mention that he admitted, 1) that
 22 Holloway called him "old school" only once, 2) he did not know what "old school" meant at the
 23 time it was said, 3) he was not offended when Holloway used the term, 4) he told Defendants'
 24 Human Resources Department ("HR") that "old school" referred to his business style, and 5) he
 25 waited 11 ½ months before complaining about the incident. (*Defendants' Exhibit M, HR*
 26 *handwritten notes, Bates Nos. 736-742; Exhibit N, Kratschmer DT at p. 137:23-138:2*)

27 The second contention in Plaintiff's Summary is similarly flawed. At page 2:22-27,
 28 Dossat maintains that in May 2007, Holloway told him his management methods were "old
 school," which he took to be a reference to his age, which resulted in him feeling "degraded and

1 humiliated.” However, Dossat admitted in his deposition that Holloway never called him “old
2 school” in May 2007. (Defendants’ Exhibit C, Dossat DT at pp. 197:19–198:20)

3 Yet one more example can be found in Plaintiff’s third assertion which states that in
4 June 2007, his request for educational assistance was denied, while “other, younger managers
5 received approvals.”¹ (*Plaintiff’s Response at p. 3:1-2*) Plaintiff’s brief does not provide any
6 supporting evidence for this allegation and he neglects to reveal that he admitted, 1) he did not
7 have any facts or evidence to support his allegation that his request for tuition reimbursement
8 was denied because of his age, 2) the only other employee he knew of whose request for
9 educational assistance to attend law school was granted was approximately 10 years earlier, 3)
10 Plaintiff never asked anybody at Roche why his request for tuition reimbursement was denied,
11 and 4) he did not have any facts or documents to indicate that his age was a motivating factor in
12 Roche’s denial of his request for tuition reimbursement.

13 The next portion Plaintiff’s Response is entitled “Undisputed Material Facts” and is only
14 3 ½ pages long. (*Plaintiff’s Response at pp. 8:7 – 11:8*) The first 1 ½ pages are devoted to
15 “Plaintiff’s Performance” – which lists his awards, bonuses, and Region’s sales, and the
16 remaining pages discuss alleged “discriminatory comments based on age.” (*Plaintiff’s*
17 *Response at p. 9:19 – 10:14*)

18 With respect to performance, Plaintiff appears to contend that because the sales people
19 under his supervision had a history of very good sales, Defendants could not have had valid
20 reasons for disciplining him. Plaintiff’s supposition flies in the face of the evidence and
21 common sense. Plaintiff’s written warnings, “does not meet” ratings, and PIP were all issued
22 because of Dossat’s repeated failure to comply with Defendants’ policies and procedures.

23 With regard to discriminatory comments, Plaintiff only lists two remarks which he
24 contends were discriminatory. First, Plaintiff claims that in January 2007, Holloway referred to
25
26

27
28 ¹ Defendants’ Motion and accompanying Separate Statement of Undisputed Material Facts addressed all of the
points raised in Plaintiff’s Response; therefore, for the sake of judicial economy Defendants will not repeat the
contents of their briefs.

1 Plaintiff as “old school.”² Second, Plaintiff maintains that Holloway alluded to Dossat’s
 2 “tenure” in an August 13, 2007 Written Warning, and in Dossat’s written mid-year and year-end
 3 reviews, which he received on December 10, 2007.

4 III.

5 ARGUMENT

6 **A. PLAINTIFF’S RESPONSE DOES NOT ADDRESS DOSSAT’S PERFORMANCE** 7 **PROBLEMS; THEREFORE, PLAINTIFF FAILS TO SATISFY THE SECOND** 8 **ELEMENT NECESSARY TO MAKE OUT A CASE OF AGE** 9 **DISCRIMINATION.**

10 In order to establish a prima facie case of an ADEA violation, Plaintiff must show that
 11 he, 1) was a member of a protected class (age 40-70), 2) was performing his job in a satisfactory
 12 manner, 3) was rejected for employment or otherwise subjected to an adverse employment
 13 action, and 4) was replaced by a substantially younger employee with equal or inferior
 14 qualifications. *Smith v. FJM Corp.*, Slip Copy, 2009 WL 703482 (D. Nev.); *See also Wallis v.*
J.R. Simplot Co., 26 F.3d 885, 891 (9th Cir. 1994).³

15 Plaintiff’s Response confuses sales volume with performance. Plaintiff posits that
 16 because his sales team was consistently ranked high with respect to pharmaceutical sales, he
 17 must have performed his job in a competent manner. However, one has nothing to do with the
 18 other, and significantly, Plaintiff does not dispute the justification for Defendants issuing
 19 written warnings, and “does not meet” ratings. Further, Plaintiff does not challenge the
 20 necessity of Defendants placing him on a Performance Improvement Plan (“PIP”), which set
 21 forth various objective goals and dates for Plaintiff to achieve success.

22
 23
 24 ² Plaintiff’s Response states “James Holloway *repeatedly* referred to Plaintiff as “old school” and points to several
 25 portions of his own deposition transcript, as well as those of Kristine Kratschmer and James Holloway. (Plaintiff’s
 26 Response at p. 9:20-24) However, none of Plaintiff’s proffered evidence actually states that Holloway *repeatedly*
 referred to Plaintiff as “old school;” rather, all of the testimony affirms that Holloway used the phrase with Plaintiff
 on one occasion in January 2007 when the two were discussing Plaintiff’s management style.

27 ³ Plaintiff’s Response erroneously maintains that Defendants’ Motion stated that in order to satisfy the fourth
 28 element, Plaintiff needed to be fired. (Plaintiff’s Response at p. 14:7-8) In reality, Defendant’s Motion noted that
 the fourth element required plaintiff to be replaced by a substantially younger employee with equal or inferior
 qualifications.

1 In short, Defendants have provided the Court with voluminous documents, deposition
2 transcripts, and declarations, which all demonstrate that Dossat was not performing his job in a
3 satisfactory manner. Accordingly, Plaintiff cannot satisfy the second element necessary to
4 sustain a claim for age discrimination.

5 **B. PLAINTIFF'S RESPONSE FAILS TO SATISFY THE FOURTH ELEMENT**
6 **NECESSARY TO SET FORTH A CLAIM FOR AGE DISCRIMINATION**
7 **BECAUSE DOSSAT WAS NOT REPLACED BY ANOTHER EMPLOYEE, AND**
8 **HE WAS NOT CONSTRUCTIVELY TERMINATED.**

9 Plaintiff does not dispute that he was not replaced by a substantially younger employee
10 with equal or inferior qualifications. Instead, Plaintiff now claims that he was constructively
11 discharged, and therefore, has satisfied the fourth prong of the test. Dossat maintains that he
12 was forced to resign because working conditions became so intolerable. Plaintiff's argument,
13 however, is fatally flawed for a variety of reasons.

14 A "constructive discharge occurs when the working conditions deteriorate, as a result of
15 discrimination, to the point that they become sufficiently extraordinary and egregious." *Brooks*
16 *v. City of San Mateo*, 229 F.3d 917, 930 (9th Cir. 2000). To survive summary judgment, "a
17 plaintiff must show there are triable issues of fact as to whether a reasonable person in his
18 position would have felt that he was forced to quit because of intolerable and discriminatory
19 working conditions." *Hardage v. CBS Broad., Inc.*, 427 F.3d 1177, 1184 (9th Cir. 2005), as
20 amended by, 433 F.3d 672 (9th Cir. 2006), 436 F.3d 1050.

21 To establish that he was constructively discharged, a plaintiff must at least show some
22 aggravating factors, such as a continuous pattern of discriminatory treatment. *Schnidrig v.*
23 *Columbia Machine, Inc.*, 80 F.3d 1406, 1412 (9th Cir.1996); *Watson v. Nationwide Ins. Co.*, 823
24 F.2d 360, 361 (9th Cir. 1987).

25 A case directly on point to the instant action is *Pratta v. American General Financial*
26 *Services, Inc.*, 2006 WL 2639552 (D. Del.). In *Pratta*, plaintiff was a 43-year-old branch
27 manager for American General Finance Services, Inc. ("AGF"). Her immediate supervisor was
28 AGF's district manager, whose management style she described as "threatening and harsh." *Id.*
Plaintiff claimed that the district manager sent her e-mails in which he used the words "old

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1 colleagues,” “old timers,” and “old farts.” *Id.* About six months after receiving the e-mails, the
2 district manager issued plaintiff a formal counseling report because he believed she had failed to
3 follow his directive to spend time each week developing external business. The same day, he
4 also asked her to report a loan. When plaintiff responded that she did not know how to do that,
5 he allegedly became angry and verbally abusive. According to plaintiff, the district manager
6 informed her that she had to sign a letter of demotion in lieu of being terminated. *Id.*

7 Plaintiff in *Pratta* refused to sign the letter and did not return to work. Plaintiff then
8 advised human resources that she needed some time to recover from the incident with her
9 supervisor. Human resources proceeded to provide plaintiff with paperwork regarding AGF’s
10 STD and FMLA leave. Several months later, plaintiff was informed by letter that her STD
11 benefits would soon expire and she could apply for LTD benefits or complete the appropriate
12 paperwork to facilitate a return to employment. The letter also reiterated AGF’s STD and LTD
13 policies. Thereafter, plaintiff applied for and was approved to receive LTD benefits. AGF then
14 notified plaintiff that plaintiff was administratively terminated in keeping with the company’s
15 LTD benefits policy. Plaintiff then sued AGF for age discrimination and constructive
16 discharge, contending that her supervisor’s treatment of her and other older managers was
17 evidence of age discrimination and his actions forced her to go out on disability. *Id.*

18 The Court dismissed plaintiff’s lawsuit because her “termination” occurred pursuant to
19 AGF’s LTD benefits policy. The Court reasoned that AGF simply adhered to its own
20 employment policies, all of which were known and communicated to plaintiff. The Court also
21 rejected plaintiff’s constructive discharge claim, stating that discrimination laws do not
22 guarantee a workplace free of stress, and that plaintiff failed to provide any evidence of a
23 working environment so intolerable that it exceeded the normal stresses of working for a
24 difficult manager. *Id.* Further, the Court noted that the alleged discriminatory e-mails were sent
25 to plaintiff nearly one year before plaintiff was terminated, and his comments were merely stray
26 remarks and lacked the necessary proximity to plaintiff’s administrative termination. *Id.*

27 Another similar case is *Atwood v. Consolidated Elec. Distributors, Inc.*, 231 Fed. Appx.
28 767, 2007 WL 1423550 (C.A. 9 (Nev.)). In *Atwood*, plaintiff alleged he was constructively

1 discharged and discriminated against on basis of his disability, in violation of the ADA and
2 ADEA. The Court dismissed plaintiff's claims because plaintiff failed to demonstrate that his
3 employer's proffered legitimate, non-discriminatory reasons for removing him from his position
4 were pretext for intentional age and disability discrimination. The Court also held that the mere
5 fact that plaintiff believed his termination was inevitable did not establish constructive
6 discharge, absent evidence of a continuous pattern of discriminatory treatment. *Id.* at 767-69.

7 The circumstances surrounding the present case are strikingly similar to both *Pratta* and
8 *Atwood*. Here, Plaintiff exercised his right to utilize his STD benefits provided by the
9 Company. Plaintiff, a HR professional at his prior employment and a manager at Roche, was
10 aware of Roche's STD and LTD policies. Plaintiff was informed in writing of the date when he
11 would exhaust his STD benefits, resulting in the administrative termination of his employment
12 and his eligibility to apply for LTD benefits. Plaintiff knowingly and voluntarily accepted this
13 termination and subsequently applied for LTD benefits. Plaintiff's LTD benefits were approved
14 and effective on the day of his termination, April 15, 2010.

15 **1. Plaintiff's Termination Occurred in Accordance With Roche's LTD Policy.**

16 Plaintiff does not dispute that he exhausted his allotment of STD leave and was
17 administratively terminated in compliance with Roche's disability policy. Plaintiff also does
18 not dispute that shortly before he exhausted his STD leave, Defendants advised him orally and
19 in writing that he could either return to work or apply for Long Term Disability leave ("LTD").

20 More specifically, on or about April 9, 2010, Plaintiff was contacted by Minnie Mincey
21 of Roche's EHS Department to confirm Plaintiff's statement to Holloway that he intended to
22 remain out on medical leave until May 6, 2010. Ms. Mincey contacted Plaintiff to remind him
23 that pursuant to Roche policies, Plaintiff would exceed his permitted STD limit on April 14,
24 2010 if he did not return to work on or before that date. Plaintiff informed Ms. Mincey that he
25 thought the 182-day STD clock had "reset" and that had he known otherwise, he would have
26 sought to return to work prior to April 14, 2010. Despite his e-mail communication to
27 Holloway that he would be out on medical leave until May 6, 2010, Plaintiff submitted
28 correspondence from his physician that he would be medically able to return to work on April

1 14, 2010. (*See Defendants' Motion, Mincey Declaration, and medical correspondence attached*
 2 *as Exhibit GG*)

3 On April 9, 2010, Roche's EHS Department sent Plaintiff Roche's LTD Packet via
 4 Federal Express delivery. Plaintiff confirmed his receipt of this packet on April 12, 2010. On
 5 April 13, 2010, Delphine McMaster, a Roche EHS employee, contacted Plaintiff via telephone
 6 to confirm his receipt of the LTD Packet and to reiterate the text of the letter accompanying the
 7 LTD packet, which informed Plaintiff that his last day to return to work prior to exhaustion of
 8 this 182-day STD period was April 14, 2010. Plaintiff advised Dr. McMaster that he had
 9 received the LTD packet, was aware that his last day to return to work was April 14, 2010, and
 10 that he had decided not to return to work and instead to apply for LTD benefits under the Roche
 11 disability benefits plan. Notwithstanding the correspondence from his physician stating that
 12 Plaintiff was medically able to return to work *prior* to the expiration of his STD leave, Plaintiff
 13 did not show up for work on April 14, 2010. Therefore, pursuant to Roche policy, Plaintiff's
 14 employment was administratively terminated on April 15, 2010. (*See Defendants' Motion,*
 15 *McMaster Declaration and Roche policies attached as Exhibit D*)

16 Plaintiff's Response attempts to circumvent Defendants' disability policy by claiming
 17 that working conditions were so intolerable that he was left with no choice but to "resign" by
 18 going on disability. However, the undisputed material facts clearly reflect that a reasonable
 19 person would not consider Plaintiff's working environment intolerable. Similar to plaintiff in
 20 *Pratta*, Dossat can only point to less than a handful of benign, stray remarks ("old school,"
 21 "tenure," and "senior manager") which occurred over two years before his administrative
 22 termination, along with requests that Dossat meet several identifiable, measurable, and
 23 obtainable criteria under a PIP, as evidence of unbearable working conditions. Notwithstanding
 24 the fact that Dossat cannot demonstrate that any of these issues related to his age, a reasonable
 25 person would not consider Plaintiff's list of events as making working conditions intolerable.

26 In furtherance of Plaintiff's forced resignation argument, Dossat alleges that in
 27 December 2007 – almost 2 ½ years before he was administratively terminated – Holloway
 28 "suggested that if Plaintiff should choose to leave the Division Sales Manager position, Mr.

1 Holloway would help Plaintiff.” (*Plaintiff’s Response at p. 21:2-3*) Once again, Plaintiff is
2 simply trying to “spin” a harmless statement into something threatening and discriminatory,
3 which it was not.

4 Next, Plaintiff argues that in January 2009 – approximately 1 ½ years prior to Dossat’s
5 administrative termination – Vice President of Sales, Tim George, and HR Manager, Kristine
6 Kratschmer, tried to “coerce” Dossat into quitting. (*Plaintiff’s Response at p. 21:23-27*)
7 However, Plaintiff’s Response does not dispute that Dossat admitted that, 1) neither Kratschmer
8 nor George said anything during the meeting which he considered discriminatory, 2) he did not
9 have any facts or documents demonstrating the meeting occurred because of his age, and 3) he
10 never complained to anyone about the incident. (*See Defendants’ Motion, Dossat DT at pp.*
11 *379:25 – 380:19 attached as Exhibit C*)

12 As further “evidence” that Plaintiff was constructively discharged, Plaintiff claims that
13 on November 15, 2009, while he was on leave, he received his final paycheck, which contained
14 all of his accrued vacation pay. (*Plaintiff’s Response at p. 22:13-24*) Plaintiff’s Response
15 ignores the fact that he received all accrued vacation pay because his STD was set to expire.
16 Plaintiff also admitted in his deposition that he never complained to anybody about the
17 paycheck, never received any other documents stating that he was fired, and continued to
18 receive his pay on a regular basis. (*See Defendants’ Motion, Dossat DT at pp. 403:10 – 22*
19 *attached as Exhibit C*)

20 Plaintiff then alleges that he was treated differently from other DSM’s, as evidenced by
21 fellow DSM Mike Tonery, who sent out a group e-mail which violated Roche’s Blue Book
22 Guidelines. Plaintiff’s Response does not state how this e-mail constitutes constructive
23 discharge. Regardless, Plaintiff admitted he, 1) never advised anybody that Tonery’s e-mail
24 violated Blue Book Guidelines, 2) did not know if anybody was ever disciplined for sending out
25 the e-mail, did not complain about the e-mail to anyone at Roche, and 4) did not know the ages
26 of the other recipients on the e-mail. (*See Defendants’ Motion, Dossat DT at p. 333:17 –*
27 *335:25 attached as Exhibit C*)

28 ///

1 **2. Plaintiff's Argument Regarding Holloway's Use Of The Term "Old School"**
 2 **Is False And Misleading.**

3 Plaintiff's Response states that Holloway and Kratschmer admitted that the term "old
 4 school" could be understood to refer to someone's age. As a result, Plaintiff contends that the
 5 case law contained in Defendants' Motion, which all hold that the term "old school" does not
 6 constitute age based animus, is inapposite.

7 Plaintiff's argument misses the point. It is immaterial whether or not *Kratschmer and*
 8 *Holloway* testified that a person could construe "old school" as referring to someone's age; the
 9 central issue at hand is what *Plaintiff* believed "old school" meant. The answer is simple:
 10 Dossat admitted in his deposition that he told HR he did not know what "old school" meant at
 11 the time it was said, he was not offended when Holloway used the term, and that it was used in
 12 reference to his management style. The reality is that Plaintiff only complained about
 13 Holloway's use of the term "old school" (which occurred almost one year earlier) because he
 14 received a "does not meet" rating on his year-end review, which rendered him ineligible to
 15 receive a portion of his bonus pay. Furthermore, Defendants' Motion cited to several cases, all
 16 of which held that the term "old school" did not reflect age based animus. (*See Shontz v. Rite*
 17 *Aid of Pennsylvania Inc.*, Slip Copy, 2008 WL 793878 (W.D.Pa.); *E.E.O.C. v. TIN Inc.*, Slip
 18 Copy, 2008 WL 2323913 (D.Ariz.); *Bay v. Fairfield Resorts, Inc.*, Slip Copy, 2007 WL
 19 4373022 (E.D.Tenn.)

20 **3. Plaintiff's Argument Regarding Holloway's Use Of The Word "Tenure" Is**
 21 **Without Merit And Misleading.**

22 Plaintiff's Response contends that when Holloway used the word "tenure," he was
 23 referring to managers who needed to retire. The only piece of "evidence" Plaintiff provides are
 24 HR Manager Kristine Kratschmer's handwritten notes memorializing a conversation she had
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 27
 28

1 with Holloway on January 25, 2008 – about 2 ½ years before Dossat’s administrative
 2 termination. (The handwritten notes refer to Kristine Kratschmer as “KK” and James Holloway
 3 as “JH”.) Plaintiff’s brief provides an excerpt from Kratschmer’s notes; however, Plaintiff’s
 4 quote is misleading because it is incomplete. The *entire* reference states,

6 KK – Any comments about managers who need to retire
 7 JH – Discussions around mgrs w/ tenure – Gail Hunter
 approached me
 Good conversation
 He’ll do it on his own timetable
 Productive & good at what he does
 A loss to Roche
 Conversations do happen
 Not to my knowledge – have a discussion w/
 someone about others retiring
 Must understand the context.

13 (*See Defendants’ Motion, Exhibit M, bates number DEF00749*)

14 Clearly, Holloway did not state that whenever he used the word tenure, he was referring
 15 to managers who needed to retire. In fact, Holloway could only point to one manager with
 16 whom he discussed retirement, and said that he needed to understand the context in order to
 17 respond. Essentially, Plaintiff is trying to create an issue of fact where none exist. Moreover,
 18 Dossat does not dispute that he admitted that, 1) that the word “tenure” could be a reference to a
 19 person’s experience rather than age, 2) he never asked Holloway what he meant when he used
 20 the word “tenure,” 3) he never complained to Holloway about his use of the word “tenure,” 4)
 21 other than his subjective belief that “tenure” referred to his age, he did not have any facts or
 22 documents to support this contention, and 5) he did not have facts or documents to show that his
 23 age was a motivating factor for Holloway’s use of the word “tenure.” (*See Defendants’ Motion,*
 24 *Dossat DT at pp. 202:7-10, 204:9-25, and 205:2-7 attached as Exhibit C*)
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1 Further, Plaintiff ignores the holding in *Bolton v. Sprint/United Management Co.*, 220
2 Fed. Appx. 761, 769-770 C.A.10 (Kan.2007), where the Court concluded that no reasonable
3 inference of age bias could be drawn from a supervisor's comment about plaintiff's tenure,
4 reasoning that the employee's contention ignored the fact that his supervisor made those
5 comments in the specific context of evaluating his performance, and was expressing his
6 criticism of the employee's skill level in relation to the length of time he had worked at the
7 company. *Id.*

8
9 Accordingly, Plaintiff has failed to satisfy the elements necessary to present a prima
10 facie case of age discrimination, and his claim should be dismissed as a matter of law.

11
12 **C. PLAINTIFF'S ATTEMPT TO CREATE ISSUES OF FACT CONCERNING HIS**
13 **CAUSE OF ACTION FOR RETALIATION IS WITHOUT MERIT AND HIS**
14 **CLAIM SHOULD BE DISMISSED AS A MATTER OF LAW.**

15 Plaintiff's brief states "There is evidence that Holloway knew about Plaintiff's
16 Complaints against him well before February 6, 2009." (*Plaintiff's Response at p. 26:1-3*) In
17 support of this contention, Plaintiff refers to HR Manager Kristine Kratschmer's handwritten
18 notes from an interview with Holloway on January 25, 2008, in which he was asked about his
19 use of the term "old school." However, Plaintiff neglects to mention that the notes do not state
20 HR advised *Holloway* that Dossat complained about him. Plaintiff simply jumps to this
21 conclusion and asserts there is an issue of fact.

22 Plaintiff deposed Kratschmer and Holloway in this litigation and specifically inquired
23 about the timing of Holloway's knowledge of Plaintiff's complaints. Kratschmer testified that
24 she never advised Holloway about Dossat's internal complaints filed against him. Holloway
25 echoed that sentiment, maintaining that the first time he became aware that Plaintiff had made
26 any allegations of age discrimination or retaliation against him, or that Plaintiff had filed any
27 internal or external complaint alleging discrimination or retaliation, was when Plaintiff's
28 counsel sent Holloway a letter and a copy of the Complaint on February 6, 2009. (*See*
Defendants' Motion, Holloway DT at p. 273:4-22 attached as Exhibit B) Therefore, Dossat

1 cannot legitimately claim there remains an issue of fact regarding when Holloway discovered
2 Plaintiff registered complaints about him.

3 Plaintiff's brief also falsely maintains that "Defendants do not have an age
4 discrimination policy at place." (sic) (*Plaintiff's Response at p. 26:17*) Roche's Equal
5 Opportunity Policy states, "Discrimination Prohibited. It is the policy of the Company to ensure
6 and provide equal employment opportunity for all persons employed by, or seeking
7 employment with the Company, without regard to race, **age**, color, religion, gender, citizenship,
8 marital status, sexual orientation, gender identity or expression, national origin, disability, status
9 as a special disabled veteran or Vietnam Era veteran or any other basis prohibited by law or
10 regulation." (*See Defendants' Motion, Roche Equal Opportunity policy attached as Exhibit O*)

11 Further, Roche has an anti-retaliation policy which provides in pertinent part,
12 "Retaliation Prohibited. Retaliation of any kind against an employee or other individual for
13 reporting discrimination, including sexual harassment, or assisting the Company in the
14 investigation of a complaint will not be tolerated and will subject offenders to serious
15 disciplinary action." (*See Defendants' Motion, Roche Equal Opportunity policy attached as*
16 *Exhibit O*)

17 Plaintiff next argues that Defendants did not conduct a thorough investigation into
18 Dossat's allegations. Plaintiff does not provide any authority in support of this contention;
19 instead, Dossat simply refers to EEOC *guidelines* – none of which even remotely suggest that
20 Defendants' investigation was inadequate. Furthermore, Plaintiff ignores the lengthy discussion
21 in Defendants' Motion which directly addressed Defendants' investigation, as well Dossat's
22 admissions concerning the adequacy of HR's actions. To reiterate, HR promptly and
23 thoroughly investigated Plaintiff's allegations. HR closed its investigation because Plaintiff
24 never even raised the subject of his age when he discussed his complaints with HR, and due to
25 the fact that Holloway's issues with Plaintiff were based solely on Dossat's refusal to follow
26 Roche's policies and his inability to properly manage his team, neither of which had anything to
27 do with his age. (*Defendants' Motion, Kratschmer DT at pp. 135:13-136:2 attached as Exhibit*
28 *N*)

1 Finally, Plaintiff's attempt to argue that his receipt of warnings, negative performance
2 reviews, reduced bonus and/or raises and placement on a PIP were retaliatory is entirely
3 baseless because all of these issues *prior* to Holloway becoming aware that Dossat complained
4 about him. Placement on the PIP was the result of Plaintiff's admitted performance deficiencies
5 and poor performance ratings. Furthermore, Plaintiff's recent administrative termination was
6 based solely on Roche's written disability benefits policy, was not performance related, and was
7 not in any way done in retaliation for any complaint made by Plaintiff. The undisputed material
8 facts permit only one conclusion: Plaintiff's performance was inadequate, he was appropriately
9 counseled, and he elected not to return to work and instead to apply for LTD. Therefore,
10 Plaintiff's retaliation claim is without merit and should be dismissed as a matter of law.

11 **D. PLAINTIFF'S RESPONSE FAILS TO PROVIDE ANY AUTHORITY IN**
12 **SUPPORT OF HIS INTENTIONAL INFLICTION OF EMOTIONAL DISTRESS**
13 **CLAIM.**

14 It is axiomatic that if the Court dismisses Plaintiff's claims for age discrimination and
15 retaliation, there would not be a basis for maintaining his cause of action for intentional
16 infliction of emotional distress, as Defendants' conduct could not be considered extreme and
17 outrageous.

18 The fact that Holloway made less than a handful of benign, stray remarks years earlier
19 does not make Defendants' conduct extreme and outrageous. Neither does Defendants'
20 justifiable issuance of written warnings, "does not meet" ratings, and a PIP. Further, Plaintiff's
21 contention that the PIP was never-ending is entirely misleading. The sole reason why Dossat's
22 PIP kept getting extended was because Plaintiff continued to go out on leave and vacation,
23 which prevented Defendants from gauging his progress within a set timeframe.

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E. PLAINTIFF'S RESPONSE FAILS TO RESPOND TO DEFENDANTS' MOTION WITH RESPECT TO DOSSAT'S CAUSES OF ACTION FOR NEGLIGENT HIRING, NEGLIGENT TRAINING AND SUPERVISION, AND NEGLIGENT RETENTION; THEREFORE, THEY SHOULD BE DISMISSED AS A MATTER OF LAW.

Plaintiff's brief does oppose Defendants' Motion with respect to Dossat's second, third, and fourth claims for negligent hiring, negligent training and supervision, and negligent retention. Accordingly, they should be dismissed as a matter of law.

F. PLAINTIFF'S RESPONSE FAILS TO DISTINGUISH DEFENDANTS' AUTHORITY WHICH DICTATES THAT SEVERAL OF PLAINTIFF'S ALLEGATIONS CONCERNING AGE DISCRIMINATION AND RETALIATION ARE TIME BARRED.

Defendants' Motion contended that this is not a pattern and practice case, and as a consequence, several of plaintiff's allegations concerning age discrimination and retaliation are time barred. Plaintiff's Response ignores Defendant's authority, and simply concludes that all of Defendants' acts should be construed as "one unlawful employment practice" in order to negate statute of limitations problems.

Plaintiff's Response fails to demonstrate by a preponderance of the evidence that the alleged discriminatory conduct was widespread throughout the Company or was a routine and regular part of the workplace in order to defeat Defendants' contention. *See Cherosky v. Henderson*, 330 F.3d 1243, 1247 (9th Cir. 2003); *Cooper v. Fed. Reserve Bank of Richmond*, 467 U.S. 867, 876, 104 S.Ct. 2794, 81 L.Ed.2d 718 (1984).

Based on the claimed incidents of age discrimination and retaliation as stated in Plaintiff's NERC and EEOC Charges, as well as Plaintiff's Complaint filed in Federal Court, it is undisputed that Holloway's conduct was sporadic at best; therefore, the 300 day rule should be applied to bar alleged incidents or age discrimination and retaliation. *See Panelli v. First American Title Ins. Co.*, --- F.Supp.2d ----, (D. Nev. 2010).

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IV.
CONCLUSION

Based on the foregoing, Defendants respectfully request that the subject Motion for Summary Judgment be granted in its entirety.

Dated: July 5, 2010

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